

1-220: 1 F B7 Graduate and Clinical Relationships

School of Nursing

1 F Graduate and Clinical Relationships

B Specific Relationships: Systemically Review by Feb 14
7 University of Massachusetts

MASSACHUSETTS GENERAL HOSPITAL SCHOOL OF NURSING

PROPOSALS RE EXPLORING FUTURE RELATIONSHIPS OF THE
MASSACHUSETTS GENERAL HOSPITAL SCHOOL OF NURSING
AND
UNIVERSITY OF MASSACHUSETTS, BOSTON

March 1971

The Massachusetts General Hospital School of Nursing would like to explore with the University of Massachusetts, Boston, the feasibility and desirability of developing a baccalaureate degree program in nursing at the University of Massachusetts, Boston, with clinical facilities of the Massachusetts General Hospital used as the major laboratory for experiences in the care of hospitalized patients, primarily in the acute phases of illness. The program would require approval of the Board of Registration in Nursing, Commonwealth of Massachusetts, so that graduates would be eligible for licensure; as well as approval of the Board of Higher Education, for granting a degree. Accreditation of both the general education and professional education aspects of the program (the latter by the National League for Nursing) should be obtained. Therefore criteria established by these groups would pertain in developing and conducting such a nursing program.

The curriculum would include an appropriate mixture of general education courses (sciences and liberal arts) including electives; and professional education (nursing or health education-oriented). Various patterns might be considered.

The existing diploma program would be phased out prior to beginning a baccalaureate program.

Faculty of the Massachusetts General Hospital School of Nursing who qualify and are interested would be considered for faculty appointments.

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Faculty - employed by and responsible to the University

- responsible to cooperating health care agencies for standards of care and certain policies
- for the number of faculty now at the Massachusetts General Hospital School of Nursing and highest degree earned, see attached list

Students - admitted by the University

- pay tuition, fees, etc., to University
- enrolled in courses for which they shall earn credit, and conducted by the University
- present student population in Massachusetts General Hospital School of Nursing: 314

- a) admit one class per year of 130 students from among approximately 390 applicants
- b) see profile of Class of 1973 as rather typical entering class
- c) number living in residences

men 9 women 272

number "living out"

men 1 women 32

- d) number who come from homes located within commuting distance 104

Financial Aid

- a) approximately 43% of the students request and receive financial aid administered through the School of Nursing.
- b) see financial aid statistics for school year beginning September 1970.

Financial Considerations:

Budget for the School of Nursing for school year 1970-1971:

Expenses

Salaries \$ 815,068

Supplies, Services,
Equipment, Maintenance, etc. 246,015

Total \$1,061,083

Income from Students 370,000

Direct Net Expense Budget \$ 691,083

MASSACHUSETTS GENERAL HOSPITAL SCHOOL OF NURSING

NUMBER OF FACULTY AND HIGHEST ACADEMIC DEGREE ATTAINED

Number of Nursing Instructors	B.S. 8	M.S. 11
Number of Nursing Assistant Instructors	B.S. 19	M.S. 3
Number of Chemistry Instructors	B.S.	M.S. 1
Number of Chemistry Assistant Instructors	B.S.	M.S. 1
Number of Anatomy & Physiology Instructors	B.S.	M.S. 1
Number of Anatomy & Physiology Assistant Instructors	B.S. 1	M.S.
Number of Microbiology Instructors	B.S.	M.S. 1
Number of Microbiology Assistant Instructors	B.S. 1	
Number of Nutrition Instructors	B.S. 1 →	M.S. 5/71
Number of Nutrition Assistant Instructors	B.S. 1	
Number of Librarians	B.S. 1	M.S.
Number of Assistant Librarians	No degree 1	B.S. 1 → M.S. 5/71
Number of Social Science Instructors	B.S.	M.S. 1

Coordinators share in administration

of various aspects of the program - 5 - all with M.S.

One of these five is also the Social Science Instructor

Counselors	B.S. 1	M.S. 2
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(Also responsible for functional areas of
admissions, recruitment, financial aid.)

NUMBER OF FACULTY AND HIGHEST ACADEMIC DEGREE ATTAINED

Number of Nursing Instructors	B.S.	8	M.S.	11
Number of Nursing Assistant Instructors	B.S.	12	M.S.	3
Number of Chemistry Instructors	B.S.	3	M.S.	1
Number of Chemistry Assistant Instructors	B.S.	1	M.S.	1
Number of Anatomy & Physiology Instructors	B.S.	1	M.S.	1
Number of Anatomy & Physiology Assistant Instructors	B.S.	1	M.S.	1
Number of Microbiology Instructors	B.S.	1	M.S.	1
Number of Microbiology Assistant Instructors	B.S.	1	M.S.	1
Number of Nutrition Instructors	B.S.	1	M.S.	1
Number of Nutrition Assistant Instructors	B.S.	1	M.S.	1
Number of Laboratory Instructors	B.S.	1	M.S.	1
Number of Assistant Instructors	B.S.	1	M.S.	1

Coordinators share in administration
of various aspects of the program - 2 - all with M.S.
One of these five is also the Social Science Instructor

Counselors
(Also responsible for functional areas of
admissions, recruitment, financial aid.)

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MASSACHUSETTS GENERAL HOSPITAL

School of Nursing

Report on the Class of 1973

To: Advisory Council of the School of Nursing

From: Lillian M. Kiely, Chairman - Committee on Admissions

Statistics:

Applications received and processed - 339
Appointments to class - 170
Withdrawn applications - 100
Rejections - 83

Number accepting appointment and entering on September 15, 1970 - 126 +4
(returning)

Age: 17 - 44
Women: 125
Men: 5
Marital Status: 4 married students
Black Students: 1

Class Rank: 45.4% - 1st quintile 5.5% - 4th quintile
28.3% - 2nd quintile .2% - 5th quintile
20.6% - 3rd quintile

Graduating Class Size: 1-25 (2)	301-350 (9)	651-700 (7)	1000 and over (1)
26-50 (8)	351-400 (7)	701-750 (0)	
51-100 (16)	401-450 (6)	751-800 (0)	
101-150 (17)	451-500 (5)	801-850 (0)	
151-200 (11)	501-550 (7)	851-900 (0)	
201-250 (5)	551-600 (6)	901-950 (3)	
251-300 (12)	601-650 (4)	951-1000 (1)	

Geographic Distribution: Massachusetts (87)
Total-rest of New England (15)
Total-outside New England (28)

Other states represented: Maine, New Hampshire, Vermont, Connecticut, Rhode Island, New York, New Jersey, Pennsylvania, Maryland, Florida, Ohio, Illinois, Indiana, Michigan, Texas, Washington.

Members Attending College Prior to Entrance: (19)

5 College Graduates

B.A. - Brandeis University, Briarcliffe College, Indiana Univ.,
State University of New York at Buffalo

B.S. - Ohio State University

1 Junior College Graduate

The remainder have had 1 semester to 2 plus years.

Men: 2 have been in the service. One of these attended college for
three years.

1 is an L.P.N.

1 1970 High School graduate

1 1969 High School graduate with one year's work experience.

CEEB SAT Scores:

Mean Verbal	530
Mean Math	504
Highest Verbal Score	735
Highest Math Score	710
Lowest Verbal Score	293
Lowest Math Score	290

NLN Pre-Nursing Guidance Scores:

Mean Score	72.5th percentile
Highest Score	99th percentile
Lowest Score	04th percentile

One ODWIN Expansion student was admitted; one special ODWIN student;
one is black.

TEAM:

We continued to use this test but did not consider it when selecting
students.

Two "Open Houses" were held and were well attended. Committee members attended
and participated in several High School Career Days and/or Nights.

The Committee on Admissions and Recruitment became the Committee on Admissions
and a new Committee was formed: The Committee on Recruitment, chaired by
Miss Yolanda Mamone. Interested members on the Committee on Admissions may
be members, but the Committee is largely composed of interested students.

Catalogues were sent to 1830 interested persons in 42 states, the District of Columbia, Nova Scotia, Ontario, British Columbia, Antigua, Trinidad, Jamaica, Africa, England, Ireland, Hong Kong. Several colleges and Schools of Nursing throughout the country requested catalogues.

\$41,550.00 has been awarded in financial aid to the Class of 1973.

Requests for aid - 68

Awards - 53

Total amount of financial aid:

Federal Scholarship	\$11,225.00
Federal Loan	10,750.00
School Scholarship	11,100.00
School Loan	900.00
Grant-In-Aid	8,275.00

Total amount of Financial Aid awarded this year to all classes: \$118,150.00

Total requests: 173

Total awards: 151

Respectfully submitted,

(Miss)Lillian M. Kiely, Counselor
Chairman, Committee on Admissions

LMK/sln

Expenses

The approximate cost of the program for three years is summarized as follows:

Application Fee	\$ 10.00
Pre-entrance Tests	27.00
Tuition	1,400.00
Fees	350.00
Board and Room	1,650.00
Uniforms: women	155.00
men	75.00
Books	192.43
Blue Cross - Blue Shield	420.00
Key Deposit	1.00
TOTAL: women	\$4,205.43
men	\$4,125.43

(The fees help to support health services, laboratory costs, library, general administration, and student activities. The cost of the Blue Cross-Blue Shield to the student is dependent upon the charge made to the Hospital by Blue Cross-Blue Shield, which may vary yearly. The \$50.00 nonrefundable registration fee is credited toward the first year's cost.)

First Year

Tuition	\$ 550.00
Blue Cross - Blue Shield	150.00
*Room and Board	550.00
Books	110.56
Fees	110.00
Key Deposit	1.00
TOTAL	\$1,471.56

Second Year

Tuition	\$ 550.00
Blue Cross - Blue Shield	150.00
*Room and Board	550.00
Books	47.54
Fees	110.00
TOTAL	\$1,407.54

Third Year

Tuition	\$ 400.00
Blue Cross - Blue Shield	120.00
*Room and Board	550.00
Books	34.33
Fees	130.00
TOTAL	\$1,234.33

*Room and board cost does not include periods of vacation or leave of absence. A student remaining in the residence during these periods must pay for meals and a minimal fee for a room.

Miscellaneous Charges

Certain additional fees may be necessary for some students:

To repeat a course or quarter, with classes and clinical laboratory, the charges will be pro-rated based on the number of hours repeated, and the cost of the courses and related fees.

To repeat or take a specially scheduled examination	\$5.00
To be tutored: one student per hour	\$5.00
two or more students, per hour, each	\$3.50

Students living out of the residences may purchase a student meal ticket which can be used throughout the School year, excluding periods of vacation and leave of absence.

Additional expenses such as travel, recreation, clothing, laundry, and cleaning rest with the individual student.

The School estimates that travel expenses for field trips, for daily trips to and from cooper-

MASSACHUSETTS GENERAL HOSPITAL

SCHOOL OF NURSING

FINANCIAL AID STATISTICS

ACADEMIC YEAR 7 71

September 11, 1970

	<u>FRESHMEN</u>	<u>JUNIORS</u>	<u>SENIORS</u>	<u>TOTAL</u>
<u>I</u>				
Applicants for Assistance	58	49	56	173
Recipients of Assistance	53	47	51	151
% of Class receiving Assistance	40%	47%	43%	43%
Federal Scholarship Distribution	\$11,225	\$10,350	\$7,025	\$28,600
Federal Loan Distribution	\$10,050	\$10,375	\$14,825	\$35,250
School Scholarship Distribution	\$11,100	\$ 5,800	\$ 6,650	\$23,550
School Loan Distribution	\$ 900	\$ 6,300	\$ 2,150	\$ 9,350
Grant in Aid Distribution	\$ 8,275	\$ 6,325	\$ 6,800	\$21,400
Total Assistance Distribution	\$41,550	\$39,150	\$37,450	\$118,150
Average Assistance for Recipients	\$ 784	\$ 833	\$ 734	\$ 782

<u>II</u>	<u>Assistance Range</u>	<u>Assistance Recipients</u>
	0 \$ 300	20
	\$301 \$ 600	33
	\$601 \$ 900	40
	\$901 \$1,200	39
	\$1,201 \$1,500	17
	\$1,501 \$1,800	2

MASSACHUSETTS GENERAL HOSPITAL

BUDGET STATEMENT — OFFICE OF THE COMPTROLLER

PAGE 1		NURSING EDUCATION 66		GROUP BUDGET		MONTH ENDING		09 30 70 12			
CURRENT PERIOD				DESCRIPTION OF ACCOUNT		DOC	GL	ACCT.	COST CENTER	CUMULATIVE	
ACTUAL	BUDGET			ACTUAL	BUDGET						
1	50,786.29	52,073.99	SAL WAGES NURSES		3	01			593,994.05	624,887.88	
2	8,205.81	8,102.08	SAL WAGES OTHER		3	02			95,077.45	97,224.96	
	20.00		INTERN RESIDENTS		3	03			395.14		
3	1,416.67	1,500.00	CONFIDENTIAL PAY		3	04			17,000.04	18,000.00	
	.97		OVERTIME		3	05			74.27		
4		89.75	VACATION RELIEF		3	07				1,077.00	
		3,250.00	SALARIES BUDGET		3	08				10,750.00	
5	488.31	416.66	SAL WAGES DOCTORS		3	09			5,155.09	4,999.92	
			SHIFT DIFFERENTIAL		3	12			256.45		
6	60,918.01 *	65,432.48 *							711,952.49 *	756,939.76 *	
7	495.29	258.33	SUP FROM INVTY US		3	15			3,162.88	3,099.96	
		7.08	SUP FR INV LS FOOD		3	16			24.08	84.96	
8	128.72	125.41	SUPP FR INV POST		3	18			1,295.46	1,504.92	
✓ 20,761.10		1,280.75	SUPPLIES PURCHASED		3	21			29,487.39	15,369.00	
9	2.60	108.33	EQUIPMENT		3	23					
			TRAVEL		3	25			1,577.41	1,299.96	
10	25.31	18.75	TELEPHONE		3	30			300.49	225.00	
		4.16	EXP FREIGHT CART		3	32			18.62	49.92	
11	967.40-	916.66	SCHOLARSHIPS		3	36			6,832.00	10,999.92	
3,187.00			TUITION EXPENSE		3	38			7,102.00		
12	29.40	385.41	UNIFORMS		3	40			4,352.00	4,624.92	
300.00		154.16	SUBSCRIPTION		3	44			2,562.55	1,849.92	
13		640.00	OUT INST NRSG SCH		3	46			4,393.50	7,680.00	
	47.50	2.08	TAXI		3	51			250.55	24.96	
14	50.00	16.66	OUT SERV MAINT CON		3	53			303.40	199.92	
6,150.60		196.66	OUT SERV OTHER		3	54			9,220.16	2,359.92	
15	523.50	541.66	EMP HEALTH & WEL		3	64			5,557.65	6,499.92	
			PETTY CASH		3	69			1,697.28		
16	179.25		TEMPORARY EMPLOYNE		3	75			887.65		
			CONSTRUCTION & ALT		3	76					
17			CONSULTING SERVICE		3	86			220.00		
	1,067.23	250.41	MISCELLANEOUS		3	99			2,751.33	3,004.92	
18	31,980.10 *	4,906.51 *							81,996.40 *	58,878.12 *	
19	19.50	37.16	CENTRAL SUPPLY		7	50			136.35	445.92	
	7,843.57	12,291.74	DIETARY CHARGES		7	52			130,406.69	147,500.88	
20	6.50	2.08	INSTRUMENT SHOP CH		7	54			6.50	24.96	
	218.88	618.32	LAUNDRY CHARGES		7	56			1,545.96	7,419.84	
21	123.55		LAUNDRY STARCH		7	58			4,528.74		
	199.34	167.24	MAINTENANCE - LABO		7	60			815.71	2,006.88	
22	13.91	25.00	MAINTENANCE - MATE		7	62			211.94	300.00	
	360.00		MEDICAL ARTIST		7	64			384.00		
23	144.14	279.16	PHARMACY CHARGES		7	66			1,996.21	3,349.92	
		16.66	PHOTOGRAPHY CHARGE		7	68			45.75	199.92	
24	206.15	50.00	PRINT SHOP CHARGES		7	70			989.10	600.00	
			SEWING ROOM CHARGE		7	72			17.50		
25			XEROX CHARGES		7	78			8.80		
			ELECTRONICS SHOP C		7	82			16.00		
26		20.82	MISC INTERDEPARTME		7	99			86.39	249.84	
	9,135.54 *	13,508.18 *							141,195.64 *	162,098.16 *	
27	102,033.65 *	83,847.17 *							935,144.53 *	977,916.04 *	
28											

BUDGET STATEMENT — OFFICE OF THE COMPTROLLER

09 30 70 12

T3 Rev. 11/66 15M

MASSACHUSETTS GENERAL HOSPITAL
SCHOOL OF NURSING

ESTIMATED INCOME 1970-1971

COST CENTER 320

Class of 1973 - 125 students

Deposit toward first year costs - preentrance	50.00	6,250.00
Tuition payment - on entrance	500.00	62,500.00
Uniforms (120 women only) on entrance	37.00	4,440.00
Books	111.00	13,875.00
Fees (exclusive of activity fee deposited to 320-6540-7 and health fee deposited to cost center 076)	65.00	8,125.00
Board & Room	<u>480.00</u>	<u>60,000.00</u>
		155,190.00

Class of 1972 - 109 students

Tuition payment	550.00	59,950.00
Books	48.00	5,232.00
Fees (exclusive of activity fee deposited to 320-6540-7 and health fee deposited to cost center 076)	65.00	7,085.00
Board & Room	<u>480.00</u>	<u>52,320.00</u>
		124,587.00

Class of 1971 - 118 students

Tuition payment	400.00	47,200.00
Books	35.00	4,130.00
Fees (exclusive of activity fee deposited to 320-6540-7 and Yearbook fee deposited to 320-6575-7 and health fee deposited to cost center 076)	60.00	7,080.00
Board & Room	<u>480.00</u>	<u>56,640.00</u>
		115,050.00

OTHER

Estimated income from Scholarship funds

12,600.00

Total income except for dormitories

\$407,427.00

MASSACHUSETTS GENERAL HOSPITAL
SCHOOL OF NURSING

For School Year 1970-1971

First Year

Tuition		\$550.00*
Board & Room		480.00
Uniforms (for women only)		37.00
Books		111.00
Fees		110.00
Key deposit		1.00
Total**		<u>\$1,289.00</u>

Second Year

Tuition		\$550.00
	Maternal-Child	275.00
	Ambulatory Patient Care	70.00
	Operating Room	70.00
	Psychiatric Nursing	135.00
Board & Room		480.00
Books		48.00
Fees		110.00
Total**		<u>\$1,188.00</u>

Third Year

Tuition		\$400.00
Board & Room		480.00
Books		35.00
{ Fees		115.00
{ Graduation		15.00
Total**		<u>\$1,045.00</u>

* includes \$50.00 deposit prior to entrance.

** Health Insurance required of all students;
cost not included in totals.

6-17-70

NP:BF

Heaven
peace

MASSACHUSETTS GENERAL HOSPITAL
BUDGET FOR FISCAL YEAR 1971

SCHOOL OF NURSING

DESCRIPTION	GL	ACCT	C.C.	MONTHLY BUDGET	ANNUAL BUDGET
SAL WAGES NURSES	3	01	320	57,265.83	687,190.00
SAL WAGES OTHER	3	02	320	9,114.83	109,378.00
CONFIDENTIAL PAY	3	04	320	1,541.66	18,500.00
				67,922.32	815,068.00
SUP FROM INVTY US	3	15	320	266.66	3,200.00
SUP FR INV LS FOOD	3	16	320	.83	10.00
SUPP FR INV POST	3	18	320	125.00	1,500.00
SUPPLIES PURCHASED	3	21	320	1,250.00	15,000.00
TRAVEL	3	25	320	208.33	2,500.00
TELEPHONE	3	30	320	22.91	275.00
EXP FREIGHT CART	3	32	320	4.16	50.00
SCHOLARSHIPS	3	36	320	1,833.33	22,000.00
UNIFORMS	3	40	320	250.00	3,000.00
SUBSCRIPTION	3	44	320	291.66	3,500.00
OUT INST NRSG SCH	3	46	320	666.66	8,000.00
TAXI	3	51	320	14.58	175.00
OUT SERV MAINT CON	3	53	320	33.33	400.00
OUT SERV OTHER	3	54	320	500.00	6,000.00
PETTY CASH	3	69	320	212.50	2,550.00
TEMPORARY EMPLOYME	3	75	320	33.75	405.00
CONSTRUCTION & ALT	3	76	320	291.66	3,500.00
CONSULTING SERVICE	3	86	320	83.33	1,000.00
MISCELLANEOUS	3	99	320	180.00	2,160.00
				6,268.69	75,225.00
CENTRAL SUPPLY	7	50	320	33.33	400.00
DIETARY CHARGES	7	52	320	13,333.33	160,000.00
INSTRUMENT SHOP CH	7	54	320	2.08	25.00
LAUNDRY CHARGES	7	56	320	166.66	2,000.00
LAUNDRY STARCH	7	58	320	475.41	5,705.00
MAINTENANCE - LABO	7	60	320	83.33	1,000.00
MAINTENANCE - MATE	7	62	320	29.16	350.00
MEDICAL ARTIST	7	64	320	4.16	50.00
PHARMACY CHARGES	7	66	320	33.33	400.00
PHOTOGRAPHY CHARGE	7	68	320	8.33	100.00
PRINT SHOP CHARGES	7	70	320	41.66	500.00
SEWING ROOM CHARGE	7	72	320	2.08	25.00
XEROX CHARGES	7	78	320	.83	10.00
ELECTRONICS SHOP C	7	82	320	2.08	25.00
MISC INTERDEPARTME	7	99	320	16.66	200.00
				14,232.43	170,790.00

24 3-38
22 3-23

796,568

3,950

4,400

9,360

14,500

March 1, 1971

Nature
Tehran, RA
3/2/71

March 5, 1971

Chancellor Francis L. Broderick
100 Arlington Street
Boston, Massachusetts 02116

Dear Chancellor Broderick:

Miss Macdonald and I are indeed looking forward to a productive and encouraging meeting with you on April 5. We had hoped, too, to meet with you sooner than that but regrettably the month of March is filled with many commitments here, and for Miss Macdonald speaking engagements which take her away from Boston for a period of time.

In the interim, however, Dr. Neumann, Miss MacDonald and I did meet on February 18 to follow up on our meeting with you and to outline some future steps and projections for specific proposals to you. It seemed to us most helpful and productive in the long run if we could outline several proposals quite specifically, speaking to some of the very questions that you raised in your letter: authority, funding, facilities, resources (including faculty) as well as matters pertaining to accreditation, and curriculum or other matters pertaining to students. We shall have this ready for our meeting with you.

In calling your office on February 19 to arrange for a meeting with you I tried to convey to your secretary our honest regret at the delay. We are giving this matter high priority and are more than anxious to continue to meet and plan with you toward some mutually beneficial goals.

Miss Macdonald is away this week; but if, when she returns, we can prepare and arrange for an earlier meeting with you we shall certainly do so.

Sincerely yours,

Natalie Petzold, R.N.
Director of the School of Nursing

NP:BF
copy to: Dr. Knowles
Dr. Neumann
Miss Macdonald

The Massachusetts General Hospital

Boston 02114

JOHN H. KNOWLES, M.D., GENERAL DIRECTOR

ELLSWORTH T. NEUMANN, M.D., ADMINISTRATOR

CABLE ADDRESS
"MASSGENRAL"

TELEPHONE 726-_____
AREA CODE 617

March 4, 1971

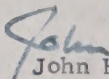
Miss Natalie Petzold
Director
MGH School of Nursing

Dear Miss Petzold:

I have a copy of Chancellor Broderick's letter of March 1st, and I would hope that you and Miss Macdonald and Dr. Neumann could resolve some of his questions and keep the pot boiling so to speak.

Many thanks.

Sincerely yours,


John H. Knowles, M.D.
General Director

JHK:kb

IN BOSTON:

GENERAL HOSPITAL • BAKER MEMORIAL • PHILLIPS HOUSE
BURNHAM MEMORIAL FOR CHILDREN • HALL MERCER HOSPITAL
HUNTINGTON MEMORIAL HOSPITAL • VINCENT MEMORIAL HOSPITAL

IN BELMONT:

MCLEAN HOSPITAL, FRANCIS DEMARNEFFE, M.D., DIRECTOR

The Massachusetts General Hospital

Boston 22114

DAVID KOWALSKI
"MASSACHUSETTS"

JOHN H. KOWALSKI, M.D., GENERAL DIRECTOR
ELIZABETH T. KOWALSKI, M.D., ADMINISTRATION

TELEPHONE 725-
AREA CODE 617

March 4, 1971

1800 North Main
Director
New School of Nursing

Dear Miss Kowalski:

I have a copy of Chancellor Broderick's letter of March 1st, and I would
hope that you and Miss Kowalski and Mr. Kowalski could resolve some of the
questions and have the not willing to do so.

Very truly,
John H. Kowalski, M.D.

Sincerely yours,

John H. Kowalski, M.D.
General Director

1800

IN BELMONT:

MASSACHUSETTS GENERAL HOSPITAL
NEW SCHOOL OF NURSING
1800 NORTH MAIN
BOSTON 22114



UNIVERSITY OF MASSACHUSETTS
AMHERST • BOSTON • WORCESTER

MAR 3 1971

OFFICE OF THE CHANCELLOR
100 ARLINGTON STREET
BOSTON, MASSACHUSETTS 02116
617-542-6500

March 1, 1971

Miss Natalie Petzold
Director of The School of Nursing
Massachusetts General Hospital
Fruit Street
Boston, Massachusetts

Dear Miss Petzold:

How best can we take the next steps toward a productive relationship between nursing education at MGH and the degree-granting facilities of UMB? I see advantages for both:

For your side, access to academic degrees and perhaps to some funding from the Commonwealth; for our side, association with the prestigious MGH and perhaps access to a whole variety of jobs in health care that during college years lead to a career line after graduation.

We need to begin dealing with a variety of problems that will present only difficulties. Let me take a crack at a few of them.

Funding: MGH's current sources plus allocation of faculty positions made possible by 15-1 ratio authorized by the state minus tuition payments to the state's till.

Faculty: I assume that your current faculty has helped create your current reputation, and therefore, I see few problems. Presumably, your faculty would enjoy the academic protections of our faculty. Appointments would be processed as they are here: departmental initiative and administrative review.

Location: Most courses at MGH; access to others at UMB.

Time: Fall of 1972 for completion of full switch.

Authority: MGH Trustees (?), UM Trustees. The faculty at both institutions will, I am sure, expect a consultative role.

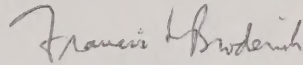
Miss Natalie Petzold

-2-

March 1, 1971

I am sorry that I did not get this off within the three weeks we agreed on. You were wisely skeptical.

Sincerely yours,

A handwritten signature in cursive script, reading "Francis L. Broderick".

Francis L. Broderick
Chancellor

FLB:j

copy to:

Dr. Knowles, Dr. Neumann, Mrs. Macdonald, Dean Hoopes,
Mr. Freeland

P. S.

Since writing the above, I have been told by my secretary that we have an appointment in April. Must we wait so long? Conversations that only start then will get buried in the crunch at the end of the academic year; then they will drag out during overlapping summer vacations.

January 27, 1971

John H. Knowles, M.D.
General Director
Massachusetts General Hospital

Dear Dr. Knowles:

I shall certainly follow up with Dr. Neumann and Miss Macdonald concerning the meeting yesterday with the representatives from the Boston campus of the University of Massachusetts. I am also planning to put onto paper, for Chancellor Broderick, some specific avenues for exploration concerning the School of Nursing in relationship to University of Massachusetts, Boston. At his request, I shall try to have them ready in three weeks.

Several questions occurred to me yesterday concerning the Hospital's support of the School of Nursing (mainly financial) and whether or not the Administration envisions any "deadline" by which time the School of Nursing should no longer be under the aegis of the Hospital. I'll follow up with Dr. Neumann on this.

I'm also wondering about the exploration concerning M.G.H. being chartered as an Institution of Higher Education in the future. This possibility appealed to us (as a faculty) very much and we had been hoping that this would become an eventuality.

Sincerely yours,

Natalie Petzold, R.N.
Director of the School of Nursing

NP:BF

c.c. Dr. Neumann

The Massachusetts General Hospital

Boston 02114

JOHN H. KNOWLES, M.D., GENERAL DIRECTOR

ELLSWORTH T. NEUMANN, M.D., ADMINISTRATOR

CABLE ADDRESS
"MASSGENRAL"

TELEPHONE 726-
AREA CODE 617

JAN 28 1971

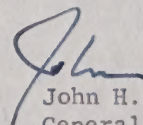
January 27, 1971

Miss Natalie Petzold
Director, School of Nursing
Massachusetts General Hospital

Dear Miss Petzold:

I am sorry I was unable to forewarn you about the meeting yesterday with the people from the Boston campus of the University of Massachusetts. Although I recognize it may not be possible to reach an affiliation with the University which would be acceptable to us, I think the question is of sufficient importance that we attempt to answer it as best we can. Perhaps you, along with Miss Macdonald and Dr. Neumann would form a small committee to meet and look at the issue so that we can finally decide what is best for the MGH.

Sincerely yours,



John H. Knowles, M.D.
General Director

JHK:kb

cc: Miss Macdonald
Dr. Neumann

IN BOSTON:

GENERAL HOSPITAL • BAKER MEMORIAL • PHILLIPS HOUSE
BURNHAM MEMORIAL FOR CHILDREN • HALL MERCER HOSPITAL
HUNTINGTON MEMORIAL HOSPITAL • VINCENT MEMORIAL HOSPITAL

IN BELMONT:

MCLEAN HOSPITAL, FRANCIS DEMARNEFFE, M.D., DIRECTOR
IN LINCOLN:
STORROW HOUSE (CONVALESCENTS)

Massachusetts General Hospital

INTER-OFFICE MEMORANDUM

TO Miss Petzold DATE January 18, 1971
FROM Miss Fitch SUBJECT _____

Dr. Knowles called - he wanted to set up a meeting with you, Miss Macdonald, Dr. Neumann, Chancellor Broderick of the University of Massachusetts and himself on Tuesday, January 26 at 11:00 a.m. in his office. I told him (or his office) that it was the day the Advisory Council meets 9:30 - 11:00 - and that the time appeared free on your calendar.

Later Kay called to say that the meeting had been confirmed with all.

February 24, 1965

Mr. Lloyd D. Brace, Chairman
Trustees' Committee to the School
of Nursing and Nursing Service
67 Milk St.
Boston, Massachusetts

Dear Mr. Brace:

On Tuesday, February 23, Miss Maher, Dean of the School of Nursing at the University of Massachusetts, Miss Macdonald, her Associate, and one other representative from the University of Massachusetts School of Nursing Faculty, came to discuss their thinking relative to some tie between the Boston branch of the University of Massachusetts and the MGH School of Nursing.

I found no interest at all expressed in any of the discussion. I am not sure whether Miss Macdonald felt as strongly as Miss Maher did, but Miss Maher was the spokesman for this meeting. I shall talk personally with Miss Macdonald at a later time. However, Miss Maher had talked with both the President and the Provost at the University and according to her report had been convinced by them of the fact that whatever program in nursing developed here in the Boston area it must be completely controlled by the University. There could not be a joint type of control as illustrated by the Columbia University-Presbyterian Hospital plan.

Miss Maher left no doors open for further discussion really, except in relation to the use by the University of the MGH facilities for the instruction of their students in the Boston area. She in fact proposed several times that such a hospital as this should be considered only for the experience of student nurses in university programs. She did not say "You should close your school, and you should discontinue your acceptance of the practical nurse students" but it was clearly implied. My answer in relation to the use of our facilities by the Boston branch of the University of Massachusetts School of Nursing was that when the time was nearer to the establishment of the school and their plans had been made and firmed up sufficiently, that they come to talk with the Hospital Nursing Service about their needs for experience. I also tried to make it clear that at the moment we are quite well saturated with

THE UNIVERSITY OF CHICAGO

CHICAGO, ILLINOIS

OFFICE OF THE DEAN

CHICAGO, ILLINOIS

TO THE HONORABLE CHAIRMAN OF THE BOARD OF TRUSTEES

DEAR SIR:

I have the honor to acknowledge the receipt of your letter of the 14th inst. regarding the proposed plan for the University of Chicago. I am glad to hear that the plan is being considered by the Board of Trustees. I am sure that the Board will find the plan to be a most desirable one. I am sure that the Board will find the plan to be a most desirable one. I am sure that the Board will find the plan to be a most desirable one.

student nurses, and that we had no plans for discontinuing anything we were now doing at the present time, but that time always made differences in programs.

I am not surprised at the answer. I did feel a little let down, but not unexpectedly so. I should be glad to talk with you or members of the Committee further about this if you wish me to do so.

Sincerely yours,

Ruth Sleeper, R.N.
Director of the School of Nursing
and Nursing Service

RS:BF

c.c John H. Knowles, M.D.

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you or members of the Committee further about this if you wish me
to do so.

Sincerely yours,

Ruth Sleeper, R.N.
Director of the School of Nursing
and Nursing Service

R.S.H.
c.c. John H. Hoelzer, M.D.

January 6, 1965

Miss Mary Maher, Dean
School of Nursing
University of Massachusetts
Amherst, Mass.

Dear Dean Maher:

As I said I would at the time of our conference in July, I made a contact with Miss Gill, Dean of the School of Nursing at Columbia University. She came on for a conference with Dr. Knowles and me, and gave us as best she could the general plan of organization and the statement of the responsibilities and relationships of the hospital and the Department of Nursing, Faculty of Medicine, Columbia University.

I am wondering now if it would be possible for us perhaps to have another meeting, not with the idea that we would come to any final decisions, but again with the idea of further discussion on both sides. I could in fact, if we were going to do this, write up the material that I have from the conference with Miss Gill in order that you could have it to look over in advance. We would like very much this time to have your group come to Boston to allow us to be the host and hostess, and to say thank you for that delightful plan which was made for us there on that hot July day.

I realize you are just back from vacation and that things must be very busy, but I would be glad, if you would give me possible dates that you could come, to try to work our dates in around them. Perhaps it would be wiser if we start to plan after the first of February, because actually there is not too much time left now in January. I am a little selfish in this respect, because I must be away for NLN Board Meetings on the 27th, 28th, and 29th, and this allows only two weeks between in which to plan. Dr. Knowles is on the visit in Medicine in February, therefore it would not be possible for us to have him with us in the morning, but we could have a luncheon at one or one-thirty and have time in the afternoon if this would fit you plans. If it is better for you to be here for luncheon and a meeting which would adjourn early in the afternoon then we would have to wait until March.

...and then we had to go to the hospital ...
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Miss Mary Fisher, Dean
School of Nursing
University of Massachusetts
Amherst, Mass.

Dear Dean Fisher:

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I would think of the same group from here as attending; that is, Dr. Knowles, Mr. Brace, Chairman of the Trustees' Committee on the School, and myself. I would think the University would make its choice of who would come from Ashurst. Until then, my best wishes to you and your staff for a good New Year.

Sincerely yours,

Ruth Sleeper, R.N.
Director of the School of Nursing
and Nursing Service

RS:BF

I would think of the same group from here as attending; that is, Dr. Knowles, Mr. Brace, Chairman of the Trustees' Committee on the School, and myself. I would think the University would make its choice of who would come from Abilene. Until then, my best wishes to you and your staff for a good New Year.

Sincerely yours,

Ruth Steeper, R.N.
Director of the School of Nursing
and Nursing Service

I am a nurse with Mrs. Dill, head of the School of Nursing at Kansas University. The time of the school is with the nursing staff and the nursing staff. I am a nurse with Mrs. Dill, head of the School of Nursing at Kansas University. The time of the school is with the nursing staff and the nursing staff.

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The Commonwealth of Massachusetts

University of Massachusetts

Area Code 413 545-2500

Amherst

JAN 18 1965

UNIVERSITY SCHOOL OF NURSING

Office of the Dean

January 14, 1965

Miss Ruth Sleeper, Director
Mass. General Hospital School of Nursing
Fruit Street
Boston, Massachusetts

Dear Miss Sleeper:

This note is to confirm our telephone conversation of today, and pertains to your letter of January 6, 1965.

Mary Macdonald, Eleanor King, and I will meet with you (at your office) on Tuesday, February 23rd, at 11 A.M. Inasmuch as Mary has afternoon classes at Boston College School of Education, we should perhaps plan to terminate our meeting by 2 P.M.

It seems appropriate for us to confer once or twice preliminary to a meeting with the entire group who were in attendance at the July, 1964 meeting at the University. I feel it would be helpful to identify the purpose of the February 23rd meeting. If you will plan to Chair this meeting, I will request Miss King to serve as Secretary, and take the responsibility for having the minutes duplicated and circulated.

If you feel the materials resulting from the conference with Miss Gill would be helpful to us, may I suggest that we receive these preliminary to our meeting.

Let us hope the winter weather and driving will be favorable for February 23rd!

Ever sincerely,

Mary A. Maher
Mary A. Maher, Dean
School of Nursing

MAM:mmr

cc to Provost Tipppo
Mary E. Macdonald
Eleanor M. King

July 7, 1964

Miss Mary Maher, Dean
School of Nursing
University of Massachusetts
Amherst, Mass.

Dear Miss Maher:

Recently Doctor Knowles talked with me briefly about his conversation with President Lederle and Dean Soutter, relative to their interest in an affiliation with our School of Nursing. This I know is not properly said, because I realize you would not affiliate with our School, but I presume the thought in the minds of President Lederle and Dean Soutter was opportunity for your school to share the clinical facilities of the Massachusetts General Hospital.

I have tried to tell Dean Soutter and Doctor Knowles that we already have some five hundred students here, and that these students range in need for experience from that needed by the beginning practical nurse student to that needed by the post Master's resident in nursing service administration. I have tried also to explain what the load is on the head nurses and the ward facilities because of this large number of students. However, I never seem to explain this to the point where they understand it. Their idea is that this is a large place and that it must therefore be able in some way to absorb more students. Of course one problem of this absorption process is the fact that all schools want their students here in the morning and early afternoon, and therefore they are concentrated here during these hours only. There is also the tendency to want the days in the middle of the week, and this complicates things even further.

However, since your President and my General Director, as well as the new Dean of the Medical School at the University have talked, might it be wise for you and I to try to talk some time? I could not get up to Amherst before the end of the month I am sure, if then. If, however, you are coming to Boston some time this summer perhaps you could spare a few minutes for us to talk briefly here. I have no idea whether you have any interest in this or not, but I think both of us should be informed and prepared to help these men to understand a little more about nursing and the demands the clinical practice makes upon any institution in which it occurs. Meanwhile, best wishes to you. I trust Amherst is cooler than Boston has been at times since last week, and that you are going to have a good summer session.

Sincerely yours,

RS:BF

Ruth Sleeper, Director, School of Nursing

July 7, 1964

Miss Mary Maher, Dean
School of Nursing
University of Massachusetts
Amherst, Mass.

Dear Miss Maher:

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Sincerely yours,

